



	A	B	C	D
(a)	2	3	1	4
(c)	2	1	3	4

	A	B	C	D
(b)	4	1	3	2
(d)	4	3	1	2

**5. Consider the following statements in respect of the civil services in the USA?**

1. All Federal posts are recruited on the basis of merit.
2. Hatch Acts prohibited partisan political activities of civil servants.
3. There are short-term political appointments and permanent career services.

Which of the statements given above is/are correct?

- |             |            |
|-------------|------------|
| (a) 2 and 3 | (b) 1 only |
| (c) 1 and 3 | (d) 2 only |

**6. Match items in the List I (Types of Training) with those in the List II (Features) and select the correct answer using the codes given below the lists:**

List I

List II

- |                       |    |                                                                                                                                                  |
|-----------------------|----|--------------------------------------------------------------------------------------------------------------------------------------------------|
| A. Vestibule          | 1. | It involves frequent re-assignment to training different divisions of the organization                                                           |
| B. Retraining         | 2. | It has a specific job - centred focus & includes formal instructions                                                                             |
| C. Circular training  | 3. | It involves a series of introductory lectures followed by inspection trips to the departments and field stations to provide first-hand knowledge |
| D. Induction training | 4. | It involves instruction in a new field of specialization or an extensive training in the old field of specialization                             |

	A	B	C	D
(a)	3	4	1	2
(c)	3	2	1	4

	A	B	C	D
(b)	1	2	3	4
(d)	1	4	3	2

**7. Who among the following gave initial impetus, evolution of organizational development (OD)?**

- |                   |                |
|-------------------|----------------|
| (a) Robert Merton | (b) David Hume |
| (c) Kurt Lewin    | (d) W. D. Ross |

**8. In which of the following countries does rank classification prevail?**

- |           |            |           |
|-----------|------------|-----------|
| 1. France | 2. England | 3. Canada |
| 4. USA    | 5. India   |           |

Select the correct answer using the codes given below:

- |                   |                |
|-------------------|----------------|
| (a) 1 and 4       | (b) 2, 3 and 5 |
| (c) 1, 2, 3 and 5 | (d) 1, 2 and 5 |

**9. Which of the following are the functions of civil services in a developing society?**

- |                                |                                     |
|--------------------------------|-------------------------------------|
| 1. Deciding policies           | 2. Drafting legislative bills       |
| 3. Pre-audit                   | 4. Framing departmental legislation |
| 5. Administration adjudication |                                     |

Select the correct answer using the codes given below:

- (a) 1, 3, 4 and 5 (b) 1 and 2  
(c) 2, 3, 4 and 5 (d) 1, 2, 3, 4 and 5

**10. In accordance with the managerial grid developed by Robert Blake and Jane Mouton, which one of the following implies the leadership style that has a high degree of concern for people and a low degree of concern for production?**

- (a) Impoverished management  
(b) Country club management  
(c) Team management  
(d) Middle of the road management

11. In the context of Likert's system of leadership styles in management, match items in the List I (Approach) with List II (Attributes) and select the correct answer using the codes given below the lists:

List I

Autocratic  
Benevolent  
Consultative  
Participative

A B C D

- (a) 1 3 4 2  
(c) 1 3 2 4

List II

1. Structured decisions  
2. Team decisions  
3. Traditional decisions  
4. Friendly climate for decisions

A B C D

- (b) 3 1 2 4  
(d) 3 1 4 2

**12. Match items in the List I (Management Thinker) with those in the List II (Concept) and select the correct answer using the code given below the lists:**

List I

A Herbert Simon  
B. F.W. Taylor  
C. Frederick Herzberg  
D. C. I. Barnard

A B C D

- (a) 3 1 4. 2  
(c) 3 4 1 2

List II

1. Job enrichment  
2. Contribution – satisfaction equilibrium  
3. Bounded rationality  
4. Functional foremanship

A B C D

- (b) 2 4 1 3  
(d) 2 1 4 3

**13. Which one of the following best describes the relationship between policies and procedures in an organization?**

- (a) Policy and procedure offer equal discretion in decision making  
(b) Procedures are laid down before the policies are adopted  
(c) Policies are more stable than the procedures  
(d) Procedures may be same for all departments within al organization while the policies might differ

**14. In a traditional autocratic system, the manager would specify both the standards for performance and the methods for achieving them. In a participative management system, which of the following is specified by a manager?**

- (a) Only the methods for achieving the standards performance
- (b) Neither the standards of performance nor the methods for achieving them
- (c) Both the standards of performance and the methods for achieving them
- (d) Only the standards of performance

**15. Consider the following statements:**

Contractual employment in public employment has been advocated because:

- 1. it is a project work of a purely temporary nature to be completed in specified time.
- 2. it requires specialised skills and inputs for short duration.
- 3. it is a legitimate and accepted form of employment.
- 4. it is required for purposes of lateral entry for various positions. at senior level.

Which of the statements given above are correct?

- (a) 1, 3 and 4
- (b) 2 and 4
- (c) 1, 2, 3 and 4
- (d) 1 and 2

**16. Match List I (Terms) with List II (Defined by) and select the correct answer using the codes given below the lists:**

List I

- Consolidated Fund of India
- Money Bill
- Annual Financial Statement
- Contingency Fund of India

List II

- 1. Article 110
- 2. Article 267
- 3. Article 266
- 4. Article 265
- 5. Article 112

- |     | A | B | C | D |
|-----|---|---|---|---|
| (a) | 5 | 1 | 4 | 2 |
| (c) | 5 | 2 | 4 | 1 |

- |     | A | B | C | D |
|-----|---|---|---|---|
| (b) | 3 | 2 | 5 | 1 |
| (d) | 3 | 1 | 5 | 2 |

**17. Consider the following statements:**

- 1. The Constitution (74th Amendment) Act introduced a new part IX A in the Constitution of India.
- 2. The provisions of the Constitution (74th Amendment) Act also apply to the Scheduled Areas & Tribal Areas governed by Article 244 (1) and (2) of the Constitution of India.
- 3. The Constitution (74th Amendment) Act specifies the manner and procedure of election of the Chairperson of a Municipal Corporation.

Which of the statements given above is/are correct?

- (a) 1 only
- (b) 3 only
- (c) 1 and 2
- (d) 1, 2 and 3

**18. When were 17 Departmental Related Standing Committees set up in India on the recommendations of the Rule Committee of the Lok Sabha?**

- (a) 1964
- (b) 1977
- (c) 1990
- (d) 1993

**19. In which one of the following countries is the 'Doctrine of Co-directorship' prevalent as a method of control over administration?**

- (a) U.S.A. (b) France  
(c) Switzerland (d) Germany

**20. Which one of the following is the correct ascending order of the administrative levels in a State?**

- (a) Secretariat - Directorate - Divisional – District  
(b) Directorate - Secretariat - Divisional – District  
(c) Secretariat - Divisional - District – Directorate  
(d) District - Divisional - Directorate - Secretariat

**21. Consider the following Committees appointed in India to examine and report on local governments:**

1. Balwant Rai Mehta Committee
2. Ashok Mehta Committee
3. Smt. Daya Choubey Committee
4. R.K. Khanna Committee

Which one of the following is the correct chronological sequence in which these Committees were set up?

- (a) 2 - 3 - 4 - 1 (b) 1 - 4 - 3 - 2  
(c) 2 - 4 - 3 - 1 (d) 1 - 3 - 4 - 2

**22. In the post-independence period the Government appointed several committees and commissions to improve the urban local bodies. Some of them are:**

1. Rural-Urban Relationship Committee
2. Taxation Enquiry Commission
3. National Commission on Urbanization
4. Local Finance Enquiry Committee

Which one of the following is the correct chronological sequence in which the above committees and commissions were set up?

- (a) 1-2-4-3 (b) 4-3-1-2  
(c) 1 - 3 - 4 - 2 (d) 4 - 2 - 1 - 3

**23. When was the first municipal corporation in India at Madras set up?**

- (a) 1587 (b) 1687  
(c) 1787 (d) 1887

**24. Consider the following statements:**

1. Game theory highlights the explicit role of human relationship and interactions in decisions
2. Methods on decision making based on heuristic principles proceed along empirical lines.
3. Dynamic nature of organizational objectives is one of the reasons for decision making characterized by bounded rationality.

Which of the statements given above are correct?

- (a) 1 and 2 (b) 2 and 3  
(c) 1 and 3 (d) 1, 2 and 3

**Directions: The following 6 (SIX) items consist of two statements: one labelled as the 'Assertion (A)' and the other III as 'Reason (R)'. You are to examine these two statements carefully and select the answer to these items using the codes given below:**

- (a) Both A and R are individually true and R is the correct explanation of A  
(b) Both A and R are individually true but R is not the correct explanation of A  
(c) A is true but R is false (d) A is false but R is true

**25. Assertion (a):** In spite of changes having taken place in the administrative scenario, heart burning between 'generalists' and 'specialists' continues.

**Reason (R)** The requirements of economic and technological development have drastically changed the ratio-relationship between 'generalists' and 'specialists'

**26. Assertion (a):** H.A. Simon was the first to give a meaningful analysis of the decision making process.

**Reason (R)** Classical thinkers like Fayol and Urwick did not see decision-making as an all-pervasive concept. .

**27. Assertion (a):** McGregor's Theory Y is based on the external control of human behaviour.

**Reason (R)** Theory Y is characterized by decentralization of authority.

**28. Assertion (a):** State Five-Year plans and annual plans have to be approved by the Planning Commission.

**Reason (R)** Membership of National Development Council consists of the Prime Minister as the Chairman, all Union Cabinet Ministers, Chief Ministers of all States and representatives of the Union Territories.

**29. Assertion (a):** The Chief Secretary of a State acts as the *ex-officio* Secretary to the Council of Ministers in the State.

**Reason (R)** The powers and functions of Chief Secretary of a State are listed in the Constitution of India.

**30. Assertion (a):** If in a cut motion during discussion of demands for grants In the Annual Financial Statement, the reduction demanded is either in the form of a lump sum or omission or reduction of an item in the demand, the motion which enables such cut is known as 'Economy Cut'.

**Reason (R)** The motion in the above case represents disapproval of the policy underlying the demand.

**31. Which one among the following is *not* a function of the State Secretariat?**

- (a) To assist a Minister in the formulation of policy  
(b) To act as channel of communication.  
(c) To prepare drafts of the legislation to be introduced in the Legislative Assembly  
(d) To assist the legislature In secretarial work

**32. Which one of the following was recommended by the Administrative Reforms Commission regarding Directorates?.**

- (a) The distinction between the Secretariat as the policy making body and the Directorate as the executive agency should be abolished
- (b) The Directors must be granted ex-officio status as Secretaries
- (c) There should be liberal delegation of powers from the Secretariat to the Directorate
- (d) There should be uniformity in the powers delegated to all the Directorates

**33. Consider the following statements: Lord Ripon's resolution of 1882 provided new life to the local bodies, which were later hampered by several factors, such as**

- 1. hostile attitude of Lord Curzon towards local bodies.
- 2. obstructive tactics of the bureaucracy.
- 3. sudden expansion of elected non-officials.
- 4. reduction of official control of Deputy Commissioners.

Which of the statements given above are correct?

- (a) 1 and 2
- (b) 1 and 3
- (c) 2 and 4
- (d) 1, 2, 3 and 4

**34. Match List I (Institutions) with List U.(Articles of Constitution) and select the correct answer using the codes given below the lists:**

List I

- A Comptroller & Auditor General of India
- B. Finance Commission
- C. Administrative Tribunals
- D. Union Public Service Commission

list II

- 1. Article 315
- 2. Article 280
- 3. Article 148
- 4. Article 323 (A)

- |     | A | B | C | D |     | A | B | C | D |
|-----|---|---|---|---|-----|---|---|---|---|
| (a) | 3 | 4 | 2 | 1 | (b) | 1 | 2 | 4 | 3 |
| (c) | 3 | 2 | 4 | 1 | (d) | 1 | 4 | 2 | 3 |

**35. Which of the following statements are correct about the post of Cabinet Secretary?**

- 1. He works under the direct control of Prima Minister.
- 2. He is usually the seniormost civil servant of the country.
- 3. The official warrant of precedence gives him the first place among the civil servants.
- 4. He is the head of the Cabinet Secretariat.
- 5. This office was created in 1950.

Select the correct answer using the- codes gjen below:

- (a) 1, 2 and 4
- (b) 3 and 4
- (c) 1, 2 and 3
- (d) 1, 2, 3, 4 and 5

**36. Which one of the following government documents first suggested for having elections of Panchayati Raj Institutions on political party basis?**

- (a) Report of the Administrative Reforms Commission
- (b) Ashok Mehta Committee Report

(c) Balwant Rai Mehta Committee Report

(d) Diwakar Committee Report

**37. A metropolitan committee can be set up in an area having population**

(a) 3 lac - 4.99 lac

(b) 5 lac - 9.99 lac

(c) Up to 10 lac

(d) Above 10 lac.

**38. Which of the following functions are performed by a Gram Sabha?**

1. All public problems are discussed.

2. Village budget and programmes are framed.

3. Beneficiaries of various government programmes are identified.

4. In order to keep a watch on the panchayats, a Vigilance Committee is constituted.

Select the correct answer using the codes given below:

(a) 1, 2 and 3

(b) 2, 3 and 4

(c) 1, 3 and 4

(d) 1, 2 and 4

**39. Which of the following are included in the non-tax revenue of the municipal bodies?.**

1. Toll on new bridge.s

2. Fees and fines

3. Income from enterprises

4. Octroi

Select the correct answer using the codes given below:

(a) 1 and 3

(b) 2, 3 and 4

(c) 2 and 4

(d) 2 and 3

**40. Which one of the following statements is *not* correct regarding the finances of urban local government?**

(a) They can apply for loans from State Government, Union Government, World Bank or other international agencies

(b) Their borrowing powers are defined in the Municipal Act

(c) Most of the urban local bodies are dependent on finances provided by the State Government

(d) State Government charges interest on loans and decides time limit for its repayment

**41. Consider the following with reference to 73rd Constitution Amendment in respect of Panchayati Raj**

1. Direct elections of members at all levels.

2. Direct elections of chairpersons at the village level.

3. Indirect election of chairpersons at the intermediate levels and district levels.

4. Mandatory provision for holding elections.

Which of the above are the provisions of the 73rd Constitution Amendment in respect of Panchayati Raj?

(a) 1, 2 and 3

(b) 2, 3 and 4

(c) 1, 2 and 4

(d) 1, 3 and 4



Which of the statements given above is/are correct?

- (a) 1, 2 and 3 (b) 3 only  
(c) 2 only (d) 2 and 3

**49. Match List I (Management Expert) with List II (Major Area) and select the correct answer using the codes given below:**

List I				List II			
A. Philip Kotler				1. Organizational change			
B. Robert C Merton				2. Business process re-engineering			
C. Michael Hammer				3. Derivative pricing formula			
D. Peter M. Senge				4. Marketing Management			
A	B	C	D	A	B	C	D
(a) 1	2	3	4	(b) 4.	3	2	1
(c) 1	3	2	4	(d) 4	2	3	1

**50. Consider the following statements:**

1. There are 25 state cadres in all for the all-India services.
2. The Ministry of Personnel, Public Grievances and Pensions is the cadre-controlling authority for all the three all-India services.

Which of the statements given above is/are correct?

- (a) 1 only (b) 2 only  
(c) Both 1 and 2 (d) Neither 1 nor 2

**51. Consider the following statements:**

1. If the Rajya Sabha has declared by resolution supported by not less than two-thirds of the members present and voting that it is necessary or expedient in the national interest to do so, Parliament may by law provide for the creation of one or more all-India services.
2. Article 311 of the Constitution of India deals with the dismissal or removal of a person who is a member of a civil service' of the Union or an all-India service or a civil service of a State or holds a civil post under the Union or a State.

Which of the statements given above is/are correct?

- (a) 1 only (b) 2 only  
(c) Both 1 and 2 (d) Neither 1 nor 2

**52. Which of the following organizations are under the administrative control of the Department of Personnel and Training, the Ministry of Personnel, Public Grievances and Pensions, Government of India?**

1. Central Vigilance Commission
2. Central Administrative Tribunal
3. Lal Bahadur Shastri National Academy of Administration
4. Sardar Vallabhbhai Patel National Police Academy
5. Union Public Service Commission
6. Public Enterprises Selection Board

Select the correct answer using the codes given below:

- (a) 3, 4 and 5 (b) 5 and 6  
(c) 1, 2, 3, 4 and 6 (d) 1, 2, 3, 5 and 6

**53. Match List I (Institute) with List II (Location) and select the correct answer using the codes given below the lists:**

List I

- A Vaikunth Mehta National Institute of Cooperative Management
- B. Institute of Applied Manpower Research
- C. National Institute of Rural Development
- D. Defence Institute of Work Studies

List II

- 1. Hyderabad
- 2. Pune
- 3. Mussoorie
- 4. Kanpur
- 5. Delhi

	A	B	C	D		A	B	C	D
(a)	3	1	4	2	(b)	2	5	1	3
(c)	3	5	1	2	(d)	2	1	4	3

**54. Who among the following studied the impact of computers on the hierarchical pyramid of an organization?**

- (a) John Rawls
- (b) John Pfiffner
- (c) Elton Mayo
- (d) David Rusk

**55. Consider the following statements:**

- 1. The universal design theory of organization emphasizes on informal structure of organization
- 2. The situational design theory of organization views an organization as a closed system.
- 3. The traditional approach favours a rigid hierarchical structure of organization.
- 4. The system approach favours a flexible participative structure of organization.

Which of the statements given above is/are correct?

- (a) 3 only
- (b) 1,2 and 4
- (c) 2 and 4
- (d) 3 and 4

**56. Which one of the following is *not* the characteristic of Max Weber's model of bureaucracy?**

- (a) Offices are arranged in the form of a hierarchy
- (b) All organizational members are to be selected on the basis of technical qualifications
- (c) Control in the bureaucratic organization is based on personally applied rules
- (d) Officials pursue their careers within the organization

**57. Consider the following stages:**

- 1. Politics - administration dichotomy
- 2. The humanistic challenge
- 3. Search for universal principles
- 4. New Public Administration
- 5. Focus on inter-disciplinary studies
- 6. Paradigm shifts

Which one of the following is the correct sequence of the above stages of historical evolution of Public Administration as a discipline?



- 63. Which one of the following is *not* an essential feature of supervision?**
- (a) Development of agreed work standards between supervisor and subordinates
  - (b) Developing report forms for subordinates
  - (c) Resolving conflicts and misunderstanding among subordinates
  - (d) Fault finding and punishing subordinates
- 64. Which one of the following generalisations can be drawn from decentralisation of powers?**
- (a) 'Planning from below' is a good illustration of this phenomenon
  - (b) Jurisdictional lines are to be identified
  - (c) Decisions will affect overall policies
  - (d) Local officers will report to more than one central agency
- 65. Match List I (Theory of Motivation) with List II (Premise) and select the correct answer using the codes given below:**
- List I
- A. Theory X
  - B. Theory Y
  - C. Two Factor theory of F. Herzberg
- List II
- 1. Self-direction and self-control
  - 2. Motivation is a product of anticipated worth of a goal and chances of achieving that goal
  - 3. Reliance on external control of human behaviour
  - 4. Job enrichment instead of job enlargement as a motivation strategy
- |     |   |   |   |     |   |   |   |
|-----|---|---|---|-----|---|---|---|
|     | A | B | C |     | A | B | C |
| (a) | 2 | 1 | 4 | (b) | 3 | 4 | 1 |
| (c) | 2 | 4 | 1 | (d) | 3 | 1 | 4 |
- 66. Who was analysed leadership in terms of circular response?**
- (a) C.I. Barnard
  - (b) Mooney
  - (c) M.P. Follett
  - (d) Millet
- 67. Which of the following specific incentives for the satisfaction of an individual have been identified by C.I. Barnard?**
- 1. Material inducements
  - 2. Personal non-material opportunities
  - 3. Desirable physical conditions of work
  - 4. Ideal benefactions
- Select the correct answer using the codes given below:
- (a) 1, 2 and 3
  - (b) 2 and 4
  - (c) 1, 3 and 4
  - (d) 1, 2, 3 and 4
- 68. Which of the following concepts are associated with M.P. Follett?**
- 1. Functional authority
  - 2. 'Bottom-up' authority
  - 3. Conflict and integration
  - 4. 'Power over' and 'Power with'
- Select the correct answer using the codes given below:

- (a) 1, 2, 3 and 4 (b) 2 and 4  
(c) 2 and 3 (d) 1, 3 and 4

**69. Which of the following concepts are associated with C.I. Barnard? I-**

1. Contribution - Satisfaction Equilibrium
2. Zone of Acceptance
3. Strategic Factors in Decision Making
4. Acceptance theory of Authority
5. Organisation as Cooperative System

Select the correct answer using the codes given below:

- (a) 2, 3, 4 and 5 (b) 1, 3, 4 and 5  
(c) 1, 3 and 4 (d) 1, 2 and 5

**70. Which of the following are associated with Simon?**

1. He equated administration with decision-making.
2. He did not stress upon decision-making as an alternative to the structural approach.
3. He proposed a new concept of administration based up on logical positivism.
4. He distinguished between programmed & non-programme decisions.

Select the correct answer using the codes given below:

- (a) 1, 2 and 3 (b) 1, 3 and 4  
(c) 2, 3 and 4 (d) 1, 2 and 4

**71. Which of the following factors are labelled as job dissatisfiers by F. Herzberg?**

1. Salary
2. Supervision
3. Responsibility
4. Work itself

Select the correct answer using the codes given below:

- (a) 1 and 2 (b) 1 and 3  
(c) 2 and 3 (d) 3 and 4

**72. Who among the following writers concluded that 'people preferred jobs that offered opportunities for recognition, achievement and responsibility'?**

- (a) A. Maslow (b) D. McGregor  
(c) F. Herzberg (d) Rensis Likert

**73. Consider the following statements:**

1. Functional classification was recommended by the Fifth Central Pay Commission.
2. Position classification results in uniform treatment for promotions.
3. For recruitment to the existing three All-India Services, the Union Public Service Commission is involved only with the recruitment through open competition examinations.

Which of the statements given above are correct?

- (a) 1, 2 and 3 (b) 1 and 2  
(c) 2 and 3 (d) 1 and 3

**74. Consider the following statements in respect of the Contingency Theory of Leadership:**

1. In extreme unfavourable or extreme favourable situations, a human relation oriented leader is more effective.
2. In a moderately unfavourable or moderately favourable situation, a task-oriented leader is more effective.

Which of the statements given above is/are correct?

- (a) 1 only (b) 2 only  
(c) Both 1 and 2 (d) Neither 1 nor 2

**75. Who among the following revised the Human Relations approach of Prof. E. Mayo into a New Human Relations model of management?**

- (a) Fritz Roethlisberger (b) Rensis Likert  
(c) James MacGregor (d) Mary Parker Follet

**76. For every 'principle' of administration, there is a Counterprinciple, thus rendering the whole idea of principles moot. Which one of the following brought the above point of view?**

- (a) The Science of Public Administration by R. Dahl  
(b) Administrative Behaviour by H. Simon  
(c) Ventures in Public Policy by Y. Dror  
(d) Administrative State by D. Waldo

**77. Consider the following statements: According to Ferrel Heady, both Comparative Public Administration and International Administration are similar because**

1. both avoid concentration on the administrative system of one single nation.
2. both disregard any administrative system as 'Ideal'.
3. both have a similar framework for analysis:
4. both believe in gradual convergence for mutual benefit.

Which of the statements given above are correct?

- (a) 1 and 2 (b) 3 and 4  
(c) 1, 2 and 4 (d) 2, 3 and 4

**78. Which of the following are the motivating concerns which Comparative Public Administration addresses as an intellectual enterprise?**

1. The search for theory.
2. The urge for practical application.
3. The incidental contribution to the broader field of comparative politics.
4. The comparative analysis of ongoing problems of public administration.

Select the correct answer using the codes given below:

- (a) 1, 2 and 3 (b) 2, 3 and 4  
(c) 1 and 4 (d) 1, 2, 3 and 4

**79. Which one of the following statements is acceptable to the protagonists of New Public Administration?**

**Rationality as a value**

- (a) leads to efficient performance
- (b) causes flexibility problem in prioritisation
- (c) is mere common sense
- (d) is rooted in morality

**80. Consider the following statements:**

**'The crisis of identity' in Public Administration in the seventies was accentuated by**

1. the demise of Wilsonian dichotomy
  2. the protests made by post-behaviouralists .
  3. the growth of Comparative Public Administration
  4. the expansion of private administration and market debate
- Which of the statements given above are correct?

- (a) 1, 2 and 3
- (b) 2, 3 and 4
- (c) 1, 2 and 4
- (d) 1, 3 and 4

**81. Which one of the following is a clear and distinct line of authority among the positions in organisations?**

- (a) Organisational design
- (b) Chain of command
- (c) Hierarchy
- (d) Departmentalisation

**82. Task achievement and excellence of performance in accomplishing a task are emphasized sometimes at the expense of obedience to one's superior.**

Which one of the following has the above as a principal feature?

- (a) Closed model organisation
- (b) Open model organisation
- (c) Bureaucratic organisation
- (d) The newer tradition organisation

**83. Which one of the following is *not* correct in relation to the meaning of delegation?**

- (a) Entrustment of responsibility to another for performance (b)Entrustment of powers and rights; or authority, to be exercised
- (c) Creation of an obligation, or accountability, on the part of the person accepting the delegation to perform in terms of the standards established
- (d) Shifting of workload without transferring corresponding authority to make a decision

**84. Which of the following are provided for by the Constitution (74th Amendment) Act in respect of planning of urban and rural local governments?**

1. Constitution of the District Planning Committee
2. Not less than 2/3'd of the District Planning Committee should be elected by, from amongst, the elected members of district panchayats and municipalities.

3. All other details regarding the composition of the District Planning Committee are left to the State Legislatures.
4. Constitution of the Metropolitan Planning Committee. Select the correct answer using the codes given below:  
(a) 1,2and3 (b) 2and4  
(c) 1, 3 and 4 (d) 1, 2, 3 and 4

**85. Which one of the following is the main cause of the scalar system?**

- (a) Unity of command (b) Hierarchy
- (c) Delegation (d) Coordination

**86. Which one of the following statements illustrates the principle of span of control?.**

- (a) The levels of management connote no inherent superiority and inferiority
- (b) Automation, mechanisation and specialisation have brought about a sea change in decision making
- (c) The old concept of one single superior for each person is seldom found
- (d) The ever increasing role of administration has focused attention on unity in the administrative process

**87. Match Ust I (Type of Delegation) with List II (Explanation) and select the correct answer using the codes given below the lists:**

List I

- A Specific delegation
- B. Accrued delegation
- C. Unwritten delegation
- D. Sideward delegation

List II

1. Subordinate can delegate his authority to his immediate superiors
- 2, Authority is delegated on the basis of custom or usage
3. A person delegates authority to another who is also in the same rank in the organisation
4. Orders, instructions or directions are delegated to a particular person

- |     | A | B | C | D |     | A | B | C | D |
|-----|---|---|---|---|-----|---|---|---|---|
| (a) | 2 | 3 | 4 | 1 | (b) | 4 | 1 | 2 | 3 |
| (c) | 2 | 1 | 4 | 3 | (d) | 4 | 3 | 2 | 1 |

**88. Consider the following statements:**

1. The Estimates Committee of Parliament lacks the expert assistance of the Comptroller & Auditor General of India which is available to the Public Accounts Committee of Parliament.
2. All the Ministries / Departments of the Union Government are not taken up for examination every year by the Estimates Committee, but only a few of them are selected for this purpose. Which of the statements given above is/are correct?

- (a) 1 only (b) 2 only
- (c) Both 1 and 2 (d) Neither 1 nor 2

**89. Consider the following statements:**

1. The Comptroller & Auditor General of India / the Chairman & the Members of the Union Public Service Commission are appointed by the President of India by warrant under his hand and seal and shall be removed from his office in like manner & on the like grounds as a Judge of the Supreme Court.
2. A Judge of the Supreme Court can be removed from his office on grounds of proved misbehaviour or incapacity after an address by each House of Parliament is supported by a majority of total membership of that House.

Which of the statements given above is/are correct?

- (a) 1 only (b) 2 only  
(c) Both 1 and 2 (d) Neither 1 nor 2

**90. Consider the following statements:**

1. Since 1989, the responsibility for evaluation and processing of proposals relating to the capital restructuring of various public sector undertakings of the Union Government is entrusted to the Controller General of Accounts.
2. The Institute of Government Accounts and Finance is situated in Pune.
3. The Expenditure Reforms Committee which completed its term in September, 2001 was set up under the Chairmanship of YV Reddy.

Which of the statements given above is/are correct?

- (a) 1 only (b) 2 and 3  
(c) 1, 2 and 3 (d) 2 only

**91. Consider the following statements:**

1. The Central Government took the historical step of separating accounts from the audit function in respect of various ministries and departments under the Central Government in 1980.
2. Ashoka Chanda was the first Comptroller and Auditor General of India.
3. Even after the separation of accounts function from the audit function, the Comptroller and Auditor General of India certifies the Union Government Finance Accounts and Appropriation Accounts prepared by the Controller General of Accounts.

Which of the statements given above is/are correct?

- (a) 1 and 2 (b) 2 only  
(c) 1 and 3 (d) 3 only

**92. Which one of the following pairs is *not* correctly matched?**

<b>Committee</b>	<b>Subject</b>
(a) L.M. Singhvi Committee, 1986	Constitutional Status for Panchayati Raj
(b) Santhanam Committee, 1964	Prevention of corruption
(c) Satish Chandra Committee, 1988	Civil Services Examination, Union Public Service Commission
(d) Gore Committee, 1974	Parliamentary control over public expenditure



- (a) 1, 2 and 4 (b) 1, 2 and 3  
(c) 2, 3 and 4 (d) 1, 3 and 4

**99. Which one of the following is *not* a system of efficiency rating in the U.S.A.?**

- (a) Production record system (b) Graphic rating scale system  
(c) Personality inventory system (d) Personnel appraisal system

**100. Which one of the following is *not* correct in respect of the French Civil Service?**

- (a) Civil Service comprises a large number of corps  
(b) France upholds a vertical classification of Civil Service  
(c) ENA does recruitment for the Civil Service  
(d) Promotion is time-bound and based on seniority

**101. Which among the following recommended the introduction of performance budget in India?**

- (a) Estimates Committee  
(b) Appleby Report  
(c) Comptroller and Auditor General of India  
(d) Administrative Reforms Commission

**102. Which of the following is/are the provisions of Article 18 of the Constitution of India which pertains to the Right to Equality to the citizens of India?**

- (a) No title, not being military or academic distinction, shall be conferred by the State  
(b) No citizen of India shall accept any title from any foreign State  
(c) No person holding any office of profit or trust under the State, shall without the consent of the President, accept any present, emolument or office of any kind from or under any foreign State  
(d) All of the above three

**103. Which one of the following is *not* included in deficit financing in India?**

- (a) Withdrawal of past accumulated cash balance  
(b) Borrowing from the Central bank  
(c) Issue of new currency  
(d) Borrowing from the people

**104. Match List I (Grants) with List II (Explanation) and select the correct answer using the codes given below the lists:**

List I

List II

- |                      |                                                                                                                                                                    |
|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| A Vote on account    | 1. To make any grant in advance in respect of estimated expenditure for a part of financial year pending the completion of the procedure prescribed in Article 113 |
| B. Excess grant      | 2. To make a grant for meeting an unexpected demand upon resources of India                                                                                        |
| C. Exceptional grant | 3. To take approval for money spent during a financial year in excess of amount granted for the service                                                            |

D. Supplementary 4. To take approval if the amount grant authorized by law for the current year is found insufficient

	A	B	C	D		A	B	C	D
(a)	1	3	2	4	(b)	2	4	1	3
(c)	1	4	2	3	(d)	2	3	1	4

**105. Consider the following statements in respect of the National Personnel Authority of Japan:**

1. The National Personnel Authority of Japan was created by the National Public Service Law.
2. It is responsible for education and training of the public servants.
3. President and Commissioners of the National Personnel Authority of Japan are "appointed by the Cabinet.

Which of the statements given above is/are correct?

- |             |                |
|-------------|----------------|
| (a) 2 and 3 | (b) 1, 2 and 3 |
| (c) 1 only  | (d) 1 and 3    |

**106. Which of the following statements is *not* correct in respect of civil service in Japan?**

- (a) Political activism is totally absent in the Japanese bureaucratic tradition.
- (b) The lateral movement between ministries in the Japanese civil service is limited.
- (c) There is dominance of law background graduates in the Japanese civil service.
- (d) The National Personnel Authority has all the non-elective and non-political appointments, excluding specified posts under its control.

**107. Consider the following statements in respect of the civil service in France:**

1. The French Civil Service is dominated by the law experts.
2. *Ecole National de Administration* conducts competitive examination for entry into the Government service.
3. *Ecole National de Administration* is not responsible for providing training to the civil servants.
4. French civil servants are in enjoyment of political rights to a far greater extent, as compared to those of other countries.

Which of the statements given above is/are correct?

- |                |             |
|----------------|-------------|
| (a) 2, 3 and 4 | (b) 3 only  |
| (c) 1, 2 and 4 | (d) 1 and 3 |

**108. Under which provision does the Governor of a State constitute a State Finance Commission to review the financial position of Panchayats?**

- (a) Under the discretionary powers of the Governor
- (b) By a resolution passed in the Legislative Assembly
- (c) In accordance with the Article 243I of the Constitution of India
- (d) In accordance with a resolution passed in the Rajya Sabha

**109. Article 143 of the Constitution of India deals with the Governor for each State. By which Amendment Act, has it been provided that the same person can be appointed Governor for more than one State?**

- (a) Fifth (b) Seventh  
(c) Ninth (d) Eleventh

**110. In which one of the following methods of training, is a particular topic chosen and specific groups are assigned the task of making an in-depth 'study of that subject under the guidance of an expert faculty?**

- (a) Case study method (b) Critical incident method  
(c) Sensitivity method (d) Syndicate method

**111. Which of the following Commissions / Reports recommended setting up of Indian Institute of Public Administration?**

- (a) Union Public Service Commission  
(b) Planning Commission  
(c) A.D. Gorwala Report (d) Paul H. Appleby Report

**112. Match items in the List I (Commission/Report) with those in List II (Recommendation) and select the correct answer using the codes given below the lists: .**

List I

A Aitchison Commission

B. Islington Commission

C. Montague Chelmsford Report

D. Lee

A B C D

(a) 3 1 2 4

(c) 3 4 2 1

List II

1. Increase of emoluments for the members of the Civil Services in order to dissuade the European Civil Servants from returning home

2. Proposed classification of all the services into Imperial provincial and subordinate services

3. Holding of simultaneous examinations in India and England for ICS

4. To associate Indians with Commission administration in every branch

A B C D

(b) 2 4 3 1

(d) 2 1 3 4

**113. Which one of the following does *not* come in the ambit of recommendations by the Finance Commission?**

- (a) The distribution of net proceeds of taxes between the Union and States  
(b) The principles to be followed by the Centre while giving grants-in-aid to the States out of the Consolidated Fund of India  
(c) The amount of money to be allocated to States from the Public Account of India  
(d) Any other matter referred to the Commission by the President in the interest of sound finance

**114. Consider the following statements in respect of the Prime Minister's Secretariate :**

1. It enjoys the status of a Department of the Government of India under allocation of business rules  
2. It has a few attached and subordinate offices under it.



**119. Which of the following opportunities is provided by the Appropriation Bill to the legislature?**

- (a) To discuss the policy and other matters related to the expenditure of various ministries
- (b) To change amount of demands of various ministries
- (c) To reallocate the grants of various ministries
- (d) To vary the amount of expenditure charged upon the Consolidated Fund of India

**120. Consider the following statements:**

1. There is provision under an Article of the Constitution of India, that Parliament may by law provide for adjudication of disputes relating to waters of inter-state rivers or river valleys.
2. Administrative Tribunals Act, 1985 has been amended by the Centre to empower States to abolish the State Administrative Tribunals, if they so desire.

Which of the statements given above is/are correct?

- (a) only
- (b) 2 only
- (c) Both 1 and 2
- (d) Neither 1 nor 2

**ANSWERS**

- |          |          |          |          |          |          |
|----------|----------|----------|----------|----------|----------|
| 1. (b)   | 2. (c)   | 3. (c)   | 4. (a)   | 5. (a)   | 6. (a)   |
| 7. (c)   | 8. (d)   | 9. (c)   | 10. (b)  | 11. (d)  | 12. (c)  |
| 13. (c)  | 14. (b)  | 15. (c)  | 16. (d)  | 17. (a)  | 18. (d)  |
| 19. (a)  | 20. (d)  | 21. (b)  | 22. (d)  | 23. (b)  | 24. (d)  |
| 25. (b)  | 26. (b)  | 47. (d)  | 28. (c)  | 29. (c)  | 30. (c)  |
| 31. (d)  | 32. (c)  | 33. (a)  | 34. (c)  | 35. (d)  | 36. (b)  |
| 37. (d)  | 38. (a)  | 39. (c)  | 40. (a)  | 41. (d)  | 42. (d)  |
| 43. (a)  | 44. (a)  | 45. (b)  | 46. (d)  | 47. (c)  | 48. (b)  |
| 49. (d)  | 50. (d)  | 51. (c)  | 52. (d)  | 53. (b)  | 54. (b)  |
| 55. (d)  | 56. (c)  | 57. (a)  | 58. (b)  | 59. (d)  | 60. (c)  |
| 61. (d)  | 62. (d)  | 63. (d)  | 64. (a)  | 65. (d)  | 66. (c)  |
| 67. (d)  | 68. (d)  | 69. (b)  | 70. (b)  | 71. (a)  | 72. (c)  |
| 73. (b)  | 74. (d)  | 75. (b)  | 76. (b)  | 77. (c)  | 78. (d)  |
| 79. (d)  | 80. (c)  | 81. (c)  | 82. (b)  | 83. (d)  | 84. (c)  |
| 85. (a)  | 86. (b)  | 87. (b)  | 88. (c)  | 89. (b)  | 90. (b)  |
| 91. (d)  | 92. (d)  | 93. (b)  | 94. (c)  | 95. (b)  | 96. (b)  |
| 97. (d)  | 98. (b)  | 99. (d)  | 100. (d) | 101. (d) | 102. (d) |
| 103. (d) | 104. (a) | 105. (d) | 106. (a) | 107. (c) | 108. (c) |
| 109. (b) | 110. (d) | 111. (d) | 112. (d) | 113. (c) | 114. (d) |
| 115. (d) | 116. (d) | 117. (b) | 118. (a) | 119. (a) | 120. (c) |